

Security Queue Wait Times



Timeline of Changes

April: Hired contractor to augment understaffed TSA for peak summer period

May: Lean event to generate improvement ideas

May-June: Added signage, modified queue stanchion layouts to help customers

Today is an update on progress

Contractor's Role



TSA Screening

- Divesting – Assist passengers in preparation for screening
- Revesting – Assist passengers with recomposing after screening

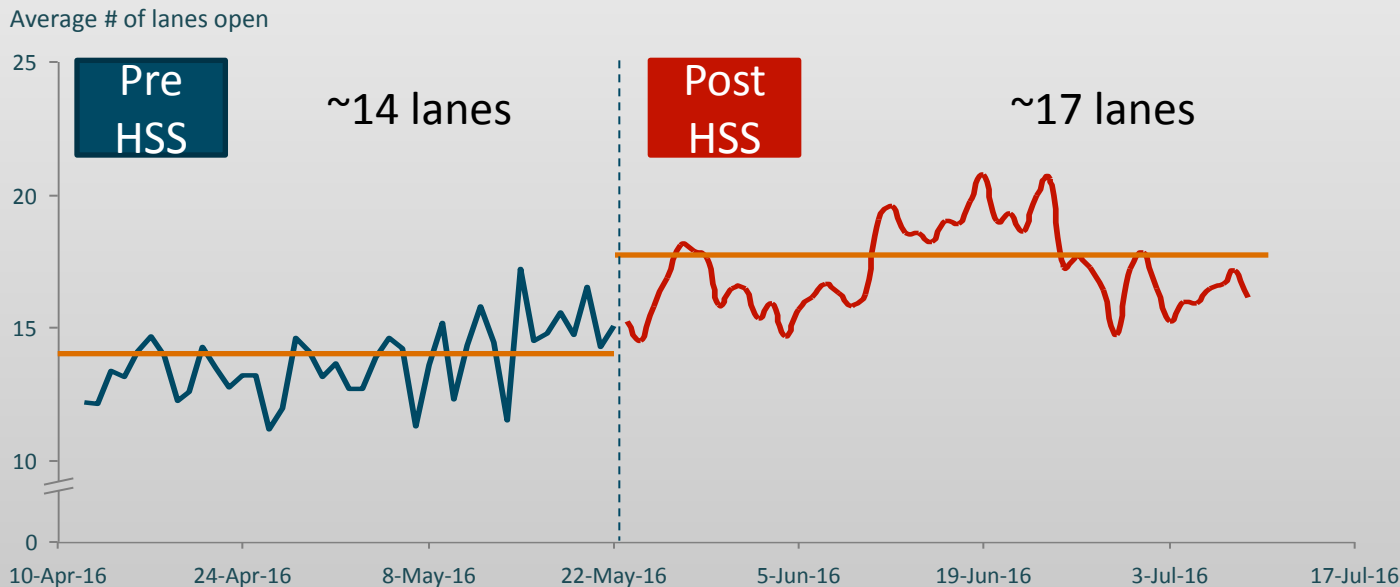
Queue management

- Front of queue
- In line for pre-divesting preparation
- Ticket Document Check (TDC) podium line management
- Passenger diverting – load balancing between checkpoints



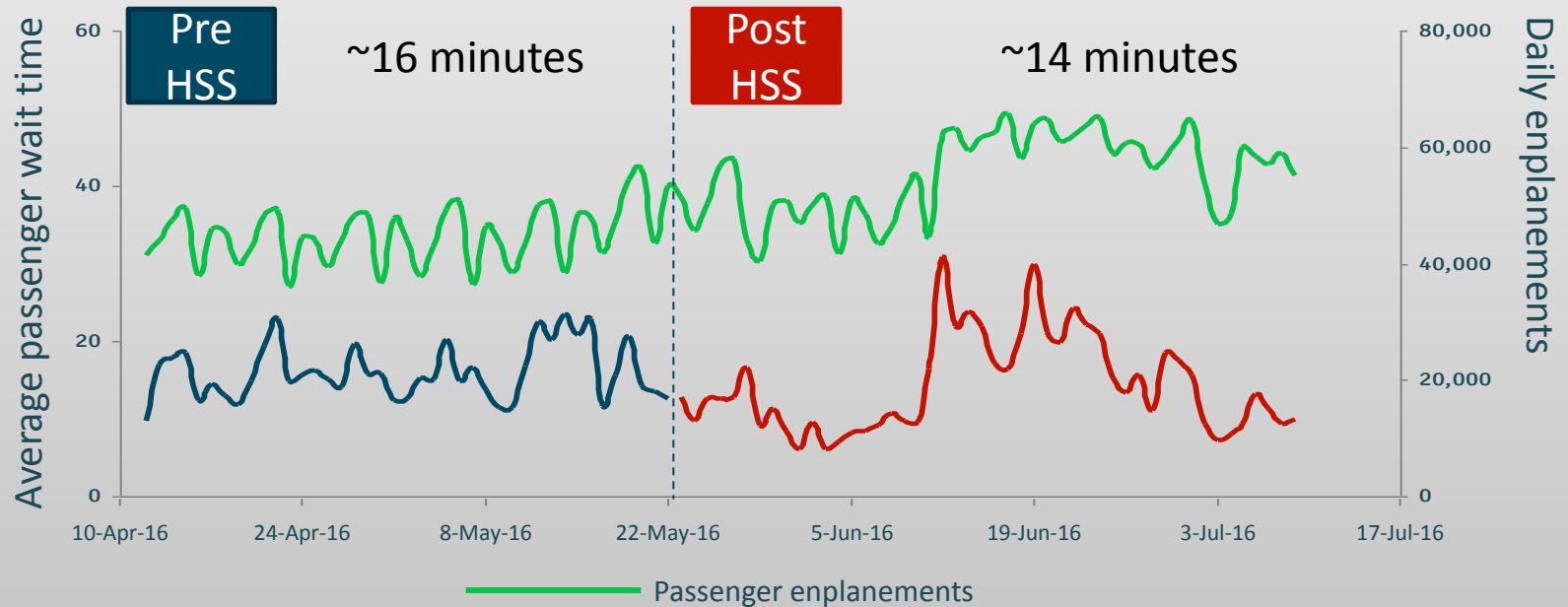
5 DOs = 2 new lanes opened up by TSA

Screening Lanes



Primarily due to contracted Divestment Officers

Passenger Enplanements vs Wait Times



Without contractors, average wait could have been ~18 min

TSA Screening Staff in 2017

- There is clear operational benefit for increasing staffing and hence passenger screening lanes
 - TSA only able to man ~22 (14-16 general and 6-8 precheck) out of 31 lanes currently without contractor support
- 2017 TSA staffing plan
 - 83 new FTEs, 10 K9s
 - Port assumption is that TSA will be able to support peak hour traffic next year
- Augmenting staff with private contractors not part of 2017 Port budget

Will revisit after TSA staffing announced in October

Post Labor Day Plan

- TSA remains understaffed, Port to retain contract for DO position until end of year
- Queue management function will return to Port Pathfinders to maintain customer service
- Overall reduction of contract employees from ~120 to ~50

Do not plan on employing contract services in 2017 as of now

Reducing Contracted Services Has Customer Experience Risks

- Several positions being performed today by contractor will be eliminated or reduced in scope:
 - Revesting (help customers recompose after screening)
 - TDC (direct customers to podiums)
 - Front of queue line
 - Diverters (help load balance between check points)
- Port Pathfinders will resume
 - Front of line queue management
 - Diverting passengers – load balancing between checkpoints

Pathfinders are no longer able to assist passengers in ticketing, bag claim and in concourse areas.

A large cruise ship is docked at a pier. In the foreground, a baggage handler wearing a high-visibility vest with the "CRUISE SEATTLE" logo is pushing a luggage cart. The scene is set outdoors with other people and vehicles visible in the background.

Thank you!
Questions?